What is claimed is:

1. A memory in a computer storing a data structure for access by one or more programs executing on said computer, said data structure suitable for usage-based licensing of resources, said data structure comprising:

a resource list having one or more resource entries, each of which comprises data declaring the existence of a particular resource or a group of two or more resources offered for usage-based licensing;

a pointer in each resource entry pointing to a distillation program which, when executed, converts raw usage data for the corresponding resource by a particular customer into one or more items of metric data summarizing at least one aspect of usage of said resource by said customer;

an organization data entry representing a vendor organization that supplies said resources for licensing and which created said resource list, said organization data entry including a pointer to said resource list and including a pointer to a provisioning list;

at least one provisioning list data entry containing one or more provisioning item data entrys, each said provisioning item data entry comprising data defining licensing terms for a particular resource or a group of two or more resources offered as a package and containing a pointer to one or more resource entrys for which said provisioning item represents licensing terms;

an authorization node data entry corresponding to a license which has been granted under a particular provisioning item data entry, each authorization node data entry containing a pointer to the provisioning item data entry which records the license terms said authorization node data entry represents;

at least one user and/or distribution organization data entry defining a user and/or distribution organization, and containing a pointer to at least one authorization node data entry;

at least one resource authorization node data entry corresponding to each authorization node data entry and corresponding to a single resource, and having a pointer to said corresponding authorization node data entry and either storing raw usage data of said corresponding single resource by a particular user and/or distribution organization or containing a pointer to a buffer where said raw usage data by said particular user and/or distribution organization is stored;

a distillation program functioning to convert raw usage data for a particular resource to metric data which summarizes at least one aspect of use of said resource, each distillation COM-002.10D Spec 4/01.doc

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program linked to a particular resource entry by a pointer in said data structure; and
a metrics entry corresponding to each resource used by a particular customer, each
metrics entry for storing one or more metrics which summarize at least one aspect of use of the
particular resource to which said metrics entry corresponds, each said metric generated by said
distillation program linked to said resource to which said metrics entry correspond.

- 2. The memory of claim 1 wherein said user and/or distribution organization data entry in said data structure further contains a pointer to a provisioning item data entry or a provisioning list data entry which stores the terms of a license under which said user and/or distribution organization data entry has rights to use and/or distribute one or more resources pointed to by said provisioning item or provisioning list.
- 3. The memory of claim 1 further storing a mapping program linked to a particular one of said provisioning items and a central service unit entry storing central service unit data, said mapping program authored by a user and/or distribution organization and functioning to convert metrics stored in a metrics entry into different units of measure called central service units each of which can represent usage encoded in one or more metrics, and storing said central service units in a central service unit entry in said data structure.
- 4. A memory for a computer for storing data that defines a data structure accessible by a program executing on a server used for usage based licensing of resources, said data structure comprising:
 - one or more data objects representing a vendor organization;
 - one or more data objects representing resource lists which each contain one or more data objects representing resources or suites of resources supplied for usage-based licensing by a vendor organization, each of said resource list data objects being linked by pointer data to data object(s) representing the vendor organization that supplies the resources represented by data objects on said resource list;
 - a distillation program for every resource represented by a data object forming part of a resource list data object, each said distillation program being capable of reading raw usage data for the resource and converting that raw usage data to metrics representing use of that resource;
- a pointer in each data object representing a resource which points to a distillation program for use in converting usage data for said resource into metric data;
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- at least one data object representing a provisioning item for each resource, each said provisioning item data object storing data memorializing the operative terms of a licensing agreement which is available for purchase to licensees and/or distributors of a vendor organization which defined the provisioning item, each said provisioning item data object linked by a pointer to the data object representing the vendor organization which defined the provisioning item and further linked to the data object representing the resource or suite of resources to which said provisioning item pertains;

- one or more data objects representing sub-organizations declared by one or more of said vendors, each of said sub-organization having a licensee and/or distributors relationship with a vendor organization and each of which has a pointer pointing to a provisioning item which records the terms of the license to said sub-organization;

- zero or more data objects representing a sub-organization provisioning item for each resource licensed by a distributor type sub-organization, each said sub-organization provisioning item data object storing data memorializing the operative terms of a licensing agreement which is available for purchase to licensees and/or distributors of said sub-organization which defined the provisioning item, each said sub-organization provisioning item data object linked by a pointer to the data object representing the sub-organization which defined the provisioning item and further linked to the data object representing the resource or suite of resources to which said provisioning item pertains;

- zero or more data objects representing sub-sub-organizations declared by one or more of said sub-organizations, each said sub-sub-organization having a licensee and/or vendor relationship to the sub-organization that declared said sub-sub-organization, each said data object representing a sub-sub-organization being linked to the data object representing the sub-organization that declared the existence of said sub-sub-organization and a pointer to at least one sub-organization provisioning item under which said sub-sub-organization has a license;

- zero or more data objects representing a sub-sub-organization provisioning item for each resource made available for sub-licensing by a distributor type sub-sub-organization, each said sub-sub-organization provisioning item data object storing data memorializing the operative terms of a licensing agreement which is available for purchase to licensees and/or distributors of said sub-sub-organization which defined the sub-sub-organization provisioning item, each said sub-sub-organization provisioning item data object linked by a pointer to the data object representing the sub-sub-organization which defined the provisioning item and further linked to the data object representing the resource or suite of resources to which said provisioning item pertains;

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- zero or more data objects representing sub-sub-organizations declared by one
or more sub-sub-organizations, each said data object representing a sub-sub-sub organization
representing an entity which has a licensee and/or distributor relationship to the sub-sub
organization which declared the existence of said sub-sub-sub organization and linked to the data
object representing the sub-sub-organization which declared the existence of said sub-sub-sub
organization and further linked to said sub-sub-organization provisioning item that records the
terms of the license of said sub-sub-sub organization, and so on for other data objects
representing other organizations having licensee and/or distributor relationships with any other
organization represented by a data object in said data structure to any level of compexity;

- zero or more authorization node data entries each of which represents a license taken by an organization represented by a data entry in said data structure, each said authorization node data entry linked by a pointer to the data entry representing the organization which took said license, and linked by a pointer to one or more of said provisioning item data entries which records the terms of the license represented by said authorization node;

-for every authorization node data entry, one or more resource authorization node data entries, one for each resource licensed under the license represented by said authorization node data entry, and each of which is linked by a pointer to the authorization node data entry representing the license under which use of said resource is authorized, and each of which either stores usage data for the corresponding resource or points to a usage data buffer elsewhere which stores said usage data.

5. A memory in a computer storing a data structure modelling a distribution system for the sale of resources, said data structure comprising:

a resource list having one or more resource entries, each of which comprises data declaring the existence of a particular resource or a group of two or more resources offered for sale;

a pointer in each resource entry pointing to a distillation program which, when executed, converts raw sales data for the corresponding resource by a particular buyer into one or more items of metric data summarizing at least one aspect of purchases of said resource by said customer;

an organization data entry representing a vendor organization that supplies said resources for sale and which created said resource list, said organization data entry including a pointer to said resource list and including a pointer to a provisioning list;

at least one provisioning list data entry containing one or more provisioning item data COM-002.10D Spec 4/01.doc

entrys, each said provisioning item data entry comprising data defining terms of sale for a particular resource or a group of two or more resources offered for sale as a package and containing a pointer to one or more resource entrys for which said provisioning item represents licensing terms;

an authorization node data entry corresponding to a sale which has been consumated under a particular provisioning item data entry, each authorization node data entry containing a pointer to the provisioning item data entry which records the terms of sale said authorization node data entry represents;

at least one purchaser and/or distribution organization data entry defining a purchaser and/or distribution organization, and containing a pointer to at least one authorization node data entry;

at least one resource authorization node data entry corresponding to each authorization node data entry and corresponding to a single resource, and having a pointer to said corresponding authorization node data entry and either storing raw purchase data of said corresponding single resource by a particular purchaser and/or distribution organization or containing a pointer to a buffer where said raw purchase data by said particular user and/or distribution organization is stored;

a distillation program functioning to convert raw usage data for a particular resource to metric data which summarizes at least one aspect of the purchase of said resource, each distillation program linked to a particular resource entry by a pointer in said data structure; and

a metrics entry corresponding to each resource purchased by a particular customer, each metrics entry for storing one or more metrics which summarize at least one aspect of purchase of the particular resource to which said metrics entry corresponds, each said metric generated by said distillation program linked to said resource to which said metrics entry corresponds.

- 6. A memory for storing data defining a data structure accessible by a program stored on a server, said data structure comprising:
 - 1) data entries that define vendors or resources and the resources that are available for usage-based licensing;
 - 2) one or more data entries which define the terms of each available licensing deal in addition to data that allows each available license deal to be connected to the entity that offers it and the resources licensed under the deal;
- 3) zero or more data entries that define licensee or distributor entities which have COM-002.10D Spec 4/01.doc

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taken a license under one or more license deals and data that allows these data entries to be
connected to the particular terms of the license deal or deals the entity has the right to accept and
the resources which may be licensed under each available license deal and the licensor which
offers each license deal;

- 4) an authorization node data entry that represents every license deal that has been accepted and data that connects that entry to said licensor or distributor entity that took the license and the data entries that represent the terms of the license and the licensor entity such as a vendor entity or distributor entity; and
- 5) data entries comprising usage data for each particular licensed resource memorializing use by each entity that has used the resource and data that can be used to connect said usage data to the data entries that represent the license deal under which the usage was made; and further comprising

at least one distillation program stored in said memory for every resource available for licensing which is coupled by pointer data to the resource to which said distillation program pertains, said distillation program for controlling said server to take the usage data for a licensed resource which has been used and convert said usage data to metric data.

- 7. The memory of claim 6 wherein at least some of said at least one distillation program are programmable spreadsheets which are programmed with formulas which certain user with access privileges can alter.
- 8. The memory of claim 6 further comprising stored data which defined a mapping program capable of controlling said server to access metric data and convert said metric data to central service unit data.
- 9. A server apparatus having data stored therein or in a disk array coupled to said server which is accessible by one or more programs on said server and which defines a data structure, said data structure comprising:
 - a resource list having one or more resource entries, each of which comprises data declaring the existence of a particular resource or a group of two or more resources offered for usage-based licensing;
- a pointer in each resource entry pointing to a distillation program which, when executed, converts raw usage data for the corresponding resource by a particular customer into one or more items of metric data summarizing at least one aspect of usage of said COM-002.10D Spec 4/01.doc

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resource by said customer;

an organization data entry representing a vendor organization that supplies said resources for licensing and which created said resource list, said organization data entry including a pointer to said resource list and including a pointer to a provisioning list;

at least one provisioning list data entry containing one or more provisioning item data entrys, each said provisioning item data entry comprising data defining licensing terms for a particular resource or a group of two or more resources offered as a package and containing a pointer to one or more resource entrys for which said provisioning item represents licensing terms;

an authorization node data entry corresponding to a license which has been granted under a particular provisioning item data entry, each authorization node data entry containing a pointer to the provisioning item data entry which records the license terms said authorization node data entry represents;

at least one user and/or distribution organization data entry defining a user and/or distribution organization, and containing a pointer to at least one authorization node data entry;

at least one resource authorization node data entry corresponding to each authorization node data entry and corresponding to a single resource, and having a pointer to said corresponding authorization node data entry and either storing raw usage data of said corresponding single resource by a particular user and/or distribution organization or containing a pointer to a buffer where said raw usage data by said particular user and/or distribution organization is stored;

a distillation program functioning to convert raw usage data for a particular resource to metric data which summarizes at least one aspect of use of said resource, each distillation program linked to a particular resource entry by a pointer in said data structure; and

a metrics entry corresponding to each resource used by a particular customer, each metrics entry for storing one or more metrics which summarize at least one aspect of use of the particular resource to which said metrics entry corresponds, each said metric generated by said distillation program linked to said resource to which said metrics entry corresponds.